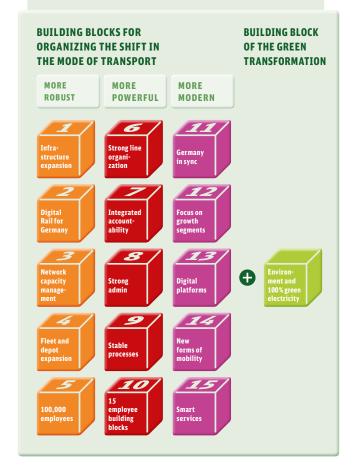


STRONG RAIL STRATEGY



We are pursuing an endeavor of fundamental importance: an endeavor to shift more traffic to rail. Our Strong Rail strategy will lay the foundation we need to be successful in that endeavor.

THE BUILDING BLOCKS OF THE STRONG RAIL STRATEGY







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DEUTSCH DEUTSCH DEUTSCH

Management Board of Deutsche Bahn AG



DR. RICHARD LUTZ Chairman and CEO



DR. LEVIN HOLLE Finance and Logistics



BERTHOLD HUBER Passenger Transport







Digitalization and Technology



MARTIN SEILER Human Resources and Legal Affairs



Infrastructure

Information regarding CVs at: db.de/management-board ▷∰







Michael Odenwald Chairman of the Supervisory Board

Klaus-Dieter Hommel* Deputy Chairman of the Supervisory Board

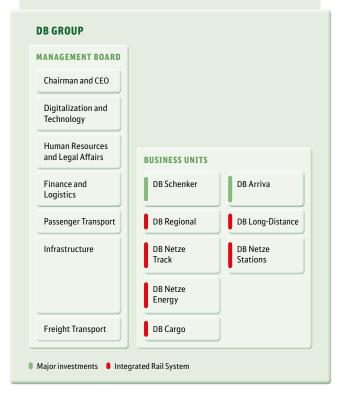
Jürgen Beuttler*
Martin Burkert*
Enak Ferlemann
Werner Gatzer
Dr. Ingrid Hengster
Jörg Hensel*
Cosima Ingenschay*
Prof. Dr. Susanne Knorre
Jürgen Knörzer*

Kirsten Lühmann Heike Moll* Dr. Immo Querner Eckhardt Rehberg Mario Reiß* Christian Schmidt Jens Schwarz* Veit Sobek* Elisabeth Winkelmeier-Becker

* Employees' representative on the Supervisory Board.

As of March 2022.

ORGANIZATIONAL STRUCTURE OF DEUTSCHE BAHN GROUP

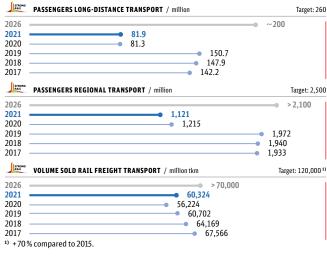


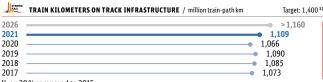




STRONG RAIL TOP TARGETS

Shift in the mode of transport (rail in Germany)





1) +> 30 % compared to 2015.

Customer satisfaction (rail in Germany)









Punctuality (rail in Germany)



Environmental (rail in Germany)



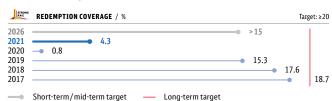
Social



Economic



1) Limited comparability to previous years' figures from 2019 onwards due to IFRS 16 effect (inclusion of leasing activities).







DEUTSCHE BAHN GROUP > FACTS & FIGURES 2021 > KEY FIGURES AND SATINGS KEY FIGURES AND RATINGS

Quality figures

PUNCTUALITY / %	2021	2020	2019
DB Group in Germany (rail)	93.7	95.1	93.7
DB rail passenger transport in Germany	93.8	95.2	93.9
DB Long-Distance	75.2	81.8	75.9
DB Regional	94.3	95.6	94.3
DB Cargo (Germany)	69.8	77.6	73.8
DB Arriva (rail: United Kingdom, Denmark, Sweden,			
the Netherlands, Poland and Czech Republic) 1)	93.5	92.3	87.6
DB Regional (bus)	83.9	83.4	81.6
DB Cargo	69.5	76.9	74.0

To measure punctuality, we compare the target arrival time to the actual arrival time for every train/bus run. We summarize the arrival of trains/buses on schedule or up to a defined maximum delay using a degree of punctuality.

¹⁾ Change in method in UK Trains line of business in 2021, previous years' figures retroactively adjusted.

PRODUCT QUALITY RAIL INFRASTRUCTURE			
IN GERMANY / %	2021	2020	2019
Punctuality in Germany 1)	92.9	94.5	93.1
Facilities quality (passenger stations) (grade)	2.772)	2.832)	2.87
Supply reliability (energy)	99.993)	99.993)	99.99

¹⁾ Non-Group and DB Group train operating companies.

³⁾ Preliminary figure (not rounded).

CUSTOMER SATISFACTION / SI	2021	2020	2019
DB Long-Distance	77.8	80.2	76.5
DB Regional (rail)	71.6	69.0	66.1
DB Regional (bus) 1)	75	71	73
DB Cargo	70	68	61
DB Netze Track	61	66	65
DB Netze Stations			
Stations (passenger/visitors)	73	72	69
Stations (TOC and transport authorities)	69	68	61
Tenants	79	77	79
DB Netze Energy	79	77	78
Traction current and diesel	77	71	71
Electricity and gas plus (DB Group customers)	80	76	78
Electricity and gas plus (non-Group customers)	80	85	86
DB Arriva (bus and rail in United Kingdom)	77	80	78
DB Schenker	68	74	71

¹⁾ Change in method from 2020 onwards.

²⁾ Preliminary figure.







	2021	2020	± absolute	±%
PASSENGER TRANSPORT				
Passengers (million)	2,931	2,866	+ 65	+2.3
Passengers per day (million)	8.0	7.8	+0.2	+ 2.6
RAIL				
Passengers (million)	1,413	1,499	- 86	- 5.7
thereof in Germany	1,203	1,297	- 94	-7.2
thereof DB Long-Distance	81.9	81.3	+0.6	+ 0.7
Passengers per day (million)	3.9	4.1	- 0.2	- 4.9
Volume sold (million pkm 1)	50,831	51,933	-1,102	- 2.1
Volume produced (million train-path km ²⁾)	680.3	677.8	+ 2.5	+0.4
Trains per day ³⁾	23,505	22,335	+1,170	+ 5.2
BUS				
Passengers (million)	1,518	1,367	+ 151	+11.0
Passengers per day (million)	4.2	3.7	+ 0.5	+13.5
Volume sold 3) (million pkm 1))	4,523	4,207	+316	+7.5
Volume produced (million bus km 4))	1,432	1,388	+ 44	+3.2
RAIL FREIGHT TRANSPORT				
Freight carried (million t)	226.5	213.1	+13.4	+6.3
Volume sold (million tkm 5)	84,850	78,670	+ 6,180	+7.9
Volume produced (million train-path km ²⁾)	169.0	156.8	+12.2	+7.8
Trains per day	2,689	2,569	+120	+4.7
Mean transport distance (km)	374.6	369.3	+5.3	+1.4
Capacity utilization (t per train)	502.0	501.7	+0.3	+ 0.1
FREIGHT FORWARDING AND LOGISTICS				
Shipments in land transport (million)	110.7	108.2	+ 2.5	+2.3
Air freight volume (export) (thousand t)	1,438	1,094	+ 344	+31.4
Ocean freight volume (export) (thousand TEU)	2,003	2,052	- 49	- 2.4
Warehouse space contract logistics (million m²)	8.4	8.8	-0.4	- 4.5
INFRASTRUCTURE				
Train kilometers on track infrastructure (million train-path km²))	1,109	1,066	+43	+4.0
thereof non-Group railways	414.3	385.5	+28.8	+7.5
Station stops (million)	158.8	155.4	+3.4	+2.2
thereof non-Group railways	46.1	44.2	+1.9	+4.3

¹⁾ Passenger kilometers: product of number of passengers and mean travel distance.

²⁾ Train-path kilometers: driving performance in km of trains on rail.

³⁾ Excluding DB Arriva.

⁴⁾ Bus kilometers: driving performance in km of buses on road.

⁵⁾ Ton kilometers: product of freight carried and mean transport distance.







DEUTSCHE BAHN GR

€ million	2021	2020	± absolute	± %
PROFIT SITUATION				
Revenues	47,075	39,901	+7,174	+18.0
Revenues comparable	47,175	39,896	+7,279	+18.2
Loss before taxes on income	-788	- 5,484	+ 4,696	- 85.6
Net loss for the year	- 911	- 5,707	+ 4,796	- 84.0
EBITDA adjusted	2,287	1,002	+1,285	+128
EBIT adjusted	- 1,552	-2,903	+1,351	- 46.5
FINANCIAL SITUATION AS OF DEC 31				
Non-current assets	56,149	52,964	+3,185	+6.0
Current assets	15,694	12,471	+3,223	+ 25.8
Equity	10,621	7,270	+3,351	+ 46.1
Net financial debt	29,107	29,345	- 238	- 0.8
Total assets	71,843	65,435	+6,408	+ 9.8
KEY ECONOMIC PERFORMANCE INDICATORS				
Capital employed as of Dec 31	43,020	41,764	+1,256	+3.0
Return on capital employed (ROCE) (%)	- 3.6	-7.0	+3.4	-
Redemption coverage (%)	4.3	0.8	+3.5	_
Net debt/EBITDA (multiple)	15.4	36.8	- 21.4	
CASH FLOW/CAPITAL EXPENDITURES				
Gross capital expenditures	15,387	14,402	+ 985	+6.8
Net capital expenditures	6,342	5,886	+ 456	+7.7
Cash flow from operating activities	3,900	1,420	+2,480	+ 175

REVENUES

TOTAL REVENUES ADJUSTED / € million	2021	2020	± absolute	± %
DB Long-Distance	2,911	2,879	+ 32	+1.1
DB Regional	8,043	7,662	+ 381	+5.0
DB Cargo	4,487	4,119	+368	+8.9
DB Netze Track	5,984	5,660	+324	+ 5.7
DB Netze Stations	1,285	1,258	+ 27	+ 2.1
DB Netze Energy	3,366	2,724	+ 642	+23.6
Other	5,685	5,375	+310	+5.8
Consolidation Integrated Rail System	- 11,741	- 11,166	- 575	+5.1
Integrated Rail System	20,020	18,511	+1,509	+8.2
DB Arriva	4,069	3,990	+79	+2.0
DB Schenker	23,443	17,671	+ 5,772	+32.7
Consolidation miscellaneous	- 282	- 270	- 12	+4.4
DB Group	47,250	39,902	+7,348	+18.4







EXTERNAL REVENUES ADJUSTED / € million	2021	2020	± absolute	± %
DB Long-Distance	2,792	2,753	+39	+1.4
DB Regional	7,929	7,553	+ 376	+5.0
DB Cargo	4,195	3,854	+ 341	+8.8
DB Netze Track	1,975	1,808	+167	+ 9.2
DB Netze Stations	520	525	-5	-1.0
DB Netze Energy	1,808	1,297	+ 511	+39.4
Other	593	523	+70	+13.4
Integrated Rail System	19,812	18,313	+1,499	+8.2
DB Arriva	4,067	3,988	+79	+2.0
DB Schenker	23,371	17,601	+ 5,770	+32.8
DB Group	47,250	39,902	+7,348	+18.4
EXTERNAL REVENUES ADJUSTED BY REGIONS / € million	2021	2020	± absolute	± %
<u> </u>	_			
Germany	24,055	21,568	+ 2,487	+ 11.5
Europe (excluding Germany)	14,278	12,031	+ 2,247	+18.7
Asia/Pacific	4,957	3,519	+1,438	+ 40.9
North America	3,180	2,236	+ 944	+ 42.2
Rest of world	780	548	+ 232	+ 42.3
DB Group	47,250	39,902	+7,348	+18.4

KEY ECONOMIC PERFORMANCE INDICATORS

2021	2020	± absolute	± %
- 1,552	- 2,903	+1,351	- 46.5
43,020	41,764	+1,256	+3.0
- 3.6	-7.0	+3.4	
2021	2020	± absolute	±%
2,287	1,002	+1,285	+128
- 464	- 541	+77	- 14.2
- 302	- 180	- 122	+ 67.8
1,521	281	+1,240	
29,107	29,345	- 238	- 0.8
5,031	6,517	-1,486	- 22.8
1,001	1,001	_	_
35,139	36,863	- 1,724	- 4.7
4.3	0.8	+3.5	_
	-1,552 43,020 -3.6 2021 2,287 -464 -302 1,521 29,107 5,031 1,001 35,139	-1,552 -2,903 43,020 41,764 -3.6 -7.0 2021 2020 2,287 1,002 -464 -541 -302 -180 1,521 281 29,107 29,345 5,031 6,517 1,001 1,001 35,139 36,863	-1,552 -2,903 +1,351 43,020 41,764 +1,256 -3.6 -7.0 +3.4 2021 2020 ±absolute 2,287 1,002 +1,285 -464 -541 +77 -302 -180 -122 1,521 281 +1,240 29,107 29,345 -238 5,031 6,517 -1,486 1,001 1,001 - 35,139 36,863 -1,724

¹⁾ In line with the assessment of the rating agencies, half of the hybrid capital shown in the balance sheet is taken into account for calculating the adjusted net debt figure.







DEUTSCHE BAHN GROU PROFIT SITUATION

EBITDA ADJUSTED / € million	2021	2020	± absolute	± %
DB Long-Distance	-1,434	-1,337	- 97	+7.3
DB Regional	218	184	+34	+18.5
DB Cargo	-100	- 321	+ 221	- 68.8
DB Netze Track	1,010	1,086	-76	-7.0
DB Netze Stations	160	171	- 11	- 6.4
DB Netze Energy	254	91	+163	-
Other/consolidation Integrated Rail System	- 25	- 220	+ 195	- 88.6
Integrated Rail System	83	- 346	+ 429	_
DB Arriva	359	51	+308	_
DB Schenker	1,845	1,307	+ 538	+ 41.2
Consolidation miscellaneous	- 0	- 10	+10	-100
DB Group	2,287	1,002	+1,285	+128
EBIT ADJUSTED / € million	2021	2020	± absolute	±%
DB Long-Distance	-1,790	-1,681	- 109	+ 6.5
DB Regional	- 417	- 451	+34	-7.5
DB Cargo	- 481	-728	+ 247	- 33.9
DB Netze Track	334	409	- 75	-18.3
DB Netze Stations	1	24	- 23	- 95.8
DB Netze Energy	169	5	+164	
Other/consolidation Integrated Rail System	- 545	- 753	+ 208	- 27.6
Integrated Rail System	- 2,729	- 3,175	+ 446	- 14.0
DB Arriva	-73	- 431	+ 358	- 83.1
DB Schenker	1,248	711	+ 537	+75.5
Consolidation miscellaneous	2	- 8	+10	
DB Group	- 1,552	- 2,903	+1,351	-46.5
EXCERPT FROM STATEMENT OF INCOME				
/ € million	2021	2020	± absolute	± %
Loss before taxes on income	- 788	- 5,484	+ 4,696	- 85.6
Taxes on income	-123	- 223	+100	- 44.8
Actual taxes on income	- 302	- 180	- 122	+ 67.8
Deferred tax expenses (-)/				
income (+)	179	- 43	+ 222	_
Net loss for the year	- 911	- 5,707	+4,796	- 84.0
DB AG shareholders	- 946	- 5,710	+ 4,764	- 83.4
Hybrid capital investors	26	26	-	-
Other shareholders				
(non-controlling interests)	9	- 23	+ 32	
Earnings per share (€)				
Undiluted	- 2.20	- 13.28	+11.08	- 83.4
Diluted	- 2.20	-13.28	+11.08	- 83.4







CAPITAL EXPENDITURES

	-			
GROSS CAPITAL EXPENDITURES / € million	2021	2020	± absolute	± %
DB Long-Distance	1,507	1,290	+ 217	+16.8
DB Regional	480	434	+ 46	+10.6
DB Cargo	525	452	+73	+16.2
DB Netze Track	9,349	8,480	+ 869	+10.2
DB Netze Stations	1,380	1,338	+ 42	+3.1
DB Netze Energy	340	273	+ 67	+ 24.5
Other/consolidation Integrated Rail System	695	861	- 166	- 19.3
Integrated Rail System	14,276	13,128	+1,148	+ 8.7
DB Arriva	267	457	- 190	- 41.6
DB Schenker	844	817	+ 27	+3.3
Consolidation miscellaneous	-			
DB Group	15,387	14,402	+ 985	+6.8
GROSS CAPITAL EXPENDITURES BY REGIONS				
/ € million	2021	2020	± absolute	±%
Germany	14,363	13,282	+1,081	+8.1
Europe (excluding Germany)	833	1,012	- 179	- 17.7
Asia/Pacific	258	182	+76	+ 41.8
North America	40	38	+2	+5.3
Rest of world	13	8	+5	+ 62.5
Consolidation	- 120	- 120		
DB Group	15,387	14,402	+985	+6.8
NET CAPITAL EXPENDITURES / € million	2021	2020	± absolute	±%
DB Long-Distance	1,507	1,250	+ 257	+20.6
DB Regional	455	418	+37	+8.9
DB Cargo	497	438	+ 59	+13.5
DB Netze Track	1,738	1,363	+ 375	+ 27.5
DB Netze Stations	297	253	+ 44	+17.4
DB Netze Energy	66	51	+15	+ 29.4
Other/consolidation Integrated Rail System	689	861	- 172	- 20.0
Integrated Rail System	5,249	4,634	+ 615	+13.3
DB Arriva	249	435	-186	- 42.8
DB Schenker	844	817	+ 27	+3.3
Consolidation miscellaneous	-	-	-	_
DB Group	6,342	5,886	+456	+7.7
NET CAPITAL EXPENDITURES BY REGIONS				
/ € million	2021	2020	± absolute	±%
Germany	5,338	4,788	+ 550	+ 11.5
Europe (excluding Germany)	813	990	- 177	- 17.9
Asia/Pacific	258	182	+76	+ 41.8
North America	40	38	+2	+ 5.3
Rest of world	13	8	+5	+ 62.5
Consolidation	- 120	- 120		
DB Group	6,342	5,886	+456	+7.7







♦♦♦Social

EMPLOYEE SATISFACTION

EMPLOYEE SATISFACTION / SI	2021	2020	2019
DB Group	-	3.9	_
DB Long-Distance	-	3.9	_
DB Regional	-	3.8	_
DB Cargo	-	3.9	_
DB Netze Track	-	3.9	_
DB Netze Stations	-	4.0	_
DB Netze Energy	-	4.0	_
DB Arriva	-	3.8	_
DB Schenker	-	3.9	_

The employee survey is conducted every two years, on a scale from 1 to 5 (best possible value).

COMPASS INDEX / %	2021	2020	2019
Compass index	49	-	-

In the interim years of the employee survey, the compass index is determined for the Integrated Rail System in Germany, on a scale of 0 % to 100 %, as part of the culture barometer sample survey.

RECRUITING

EXTERNAL NEW HIRES IN GERMANY / NP	2021	2020	2019
DB Group (excluding young professionals)	18,450	21,700	22,758
Young professionals	4,529	4,641	4,493
DB Group	22,979	26,341	27,251
YOUNG PROFESSIONALS IN GERMANY AS OF DEC 31 / NP	2021	2020	2019
Trainees 1)	11,668	11,356	10,676
Dual degree students 1)	1,316	1,237	1,081
Trainees 2)	128	151	146
Interns ²⁾	667	683	664
"Chance plus" participants	184	211	195
DB Group	13,963	13,638	12,762

¹⁾ Includes all class years of vocational training (usually three class years of trainees and dual degree students).

²⁾ Germany (companies with about 98% of domestic employees).

DEMOGRAPHIC PREPAREDNESS AS OF DEC 31 $/\ \%$	2021	2020	2019
Percentage of staffing needs covered in Germany	97.0	97.7	97.1

Germany (companies with about 83% of domestic employees).





HEALTH MANAGEMENT

SICKNESS ABSENCE RATE IN GERMANY			
BASED ON HOURS / %	2021	2020	2019
DB Long-Distance	6.0	5.8	6.7
DB Regional	7.5	7.6	7.9
DB Cargo	6.7	6.4	7.1
DB Netze Track	4.9	5.0	5.6
DB Netze Stations	5.2	5.5	6.5
DB Netze Energy	3.3	3.4	4.2
Other	5.2	5.4	6.3
DB Schenker	5.4	8.1	6.7
DB Group	5.7	6.0	6.5

Germany (companies with about 97% of domestic employees).

NUMBER AND STRUCTURE OF EMPLOYEES

2021	2020	± absolute	± %
18,790	18,794	- 4	_
37,220	37,159	+ 61	+0.2
30,057	30,052	+5	_
51,290	50,330	+ 960	+1.9
6,811	6,525	+ 286	+4.4
1,900	1,861	+39	+ 2.1
58,345	57,878	+ 467	+0.8
204,413	202,599	+1,814	+ 0.9
43,189	46,008	- 2,819	- 6.1
76,114	74,161	+1,953	+ 2.6
323,716	322,768	+ 948	+0.3
2021	2020	± absolute	± %
209,763	207,996	+1,767	+0.8
84,260	85,699	-1,439	- 1.7
16,985	16,764	+ 221	+1.3
9,256	9,027	+ 229	+ 2.5
3,452	3,282	+170	+ 5.2
323,716	322,768	+ 948	+0.3
	18,790 37,220 30,057 51,290 6,811 1,900 58,345 204,413 43,189 76,114 323,716 2021 209,763 84,260 16,985 9,256 3,452	18,790 18,794 37,220 37,159 30,057 30,052 51,290 50,330 6,811 6,525 1,900 1,861 58,345 57,878 204,413 202,599 43,189 46,008 76,114 74,161 323,716 322,768 2021 2020 209,763 207,996 84,260 85,699 16,985 16,764 9,256 9,027 3,452 3,282	18,790 18,794 -4 37,220 37,159 +61 30,057 30,052 +5 51,290 50,330 +960 6,811 6,525 +286 1,900 1,861 +39 58,345 57,878 +467 204,413 202,599 +1,814 43,189 46,008 -2,819 76,114 74,161 +1,953 323,716 322,768 +948 2021 2020 ±absolute 209,763 207,996 +1,767 84,260 85,699 -1,439 16,985 16,764 +221 9,256 9,027 +229 3,452 3,282 +170







EMPLOYEES (ANNUAL AVERAGE) / FTE DB Long-Distance	2021	2020	± absolute	±%
DB Long-Distance	10.061			
	18,961	18,332	+629	+3.4
DB Regional	37,337	36,945	+ 392	+1.1
DB Cargo	30,192	30,007	+185	+0.6
DB Netze Track	51,270	50,008	+1,262	+2.5
DB Netze Stations	6,768	6,375	+ 393	+6.2
DB Netze Energy	1,892	1,821	+71	+3.9
Other	58,254	56,848	+1,406	+ 2.5
Integrated Rail System	204,674	200,336	+ 4,338	+2.2
DB Arriva	44,187	47,180	- 2,993	- 6.3
DB Schenker	74,744	74,373	+ 371	+ 0.5
DB Group	323,605	321,889	+1,716	+ 0.5
EMPLOYEES AS OF DEC 31 / NP	2021	2020	± absolute	± %
DB Long-Distance	19,836	19,873	-37	- 0.2
DB Regional	39,333	39,299	+34	+ 0.1
DB Cargo	30,606	30,586	+20	+ 0.1
DB Netze Track	52,756	51,714	+1,042	+2.0
DB Netze Stations	7,161	6,864	+ 297	+4.3
DB Netze Energy	1,968	1,928	+ 40	+ 2.1
Other	60,978	60,589	+389	+0.6
Integrated Rail System	212,638	210,853	+1,785	+0.8
DB Arriva	46,031	48,796	- 2,765	- 5.7
DB Schenker	78,321	76,629	+1,692	+2.2
DB Group	336,990	336,278	+712	+0.2
EMPLOYEES BY REGIONS AS OF DEC 31 / NP	2021	2020	± absolute	± %
Germany	218,705	217,028	+1,677	+ 0.8
Europe (excluding Germany)	88,486	89,990	-1,504	-1.7
Asia/Pacific	17,021	16,806	+ 215	+1.3
North America	9,311	9,163	+148	+1.6
Rest of world	3,467	3,291	+176	+ 5.3
DB Group	336,990	336,278	+712	+0.2
SHARE OF WOMEN AS OF DEC 31 / %	I	2021	2020	2019
DB Long-Distance		26.9	27.3	27.2
DB Regional		17.0	16.9	16.8
DB Cargo		12.0	11.5	11.5
DB Netze Track		20.0	19.4	19.2
DB Netze Stations		44.1	44.2	44.7
DB Netze Energy		13.9	14.4	13.3
Other		29.2	29.6	30.0
DB Arriva		13.6	14.7	14.9
==:::::=		36.5	36.3	36.1
DB Schenker				







Environmental

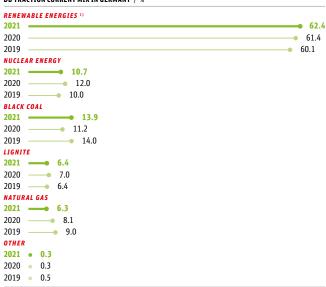
CLIMATE PROTECTION

SPECIFIC GREENHOUSE GAS EMISSIONS COMPARED TO 2006 1) / %

2021	-36.1	
2020	- 34.4	
2019	- 34.8	

^{1) 2021} excluding DB Arriva.

DB TRACTION CURRENT MIX IN GERMANY / %



Data are based on findings and estimates available as of February of the respective year.

1) Including additionally purchased energy for all green DB products with 100% eco-power (for example S-Bahn (metro) Hamburg or DBeco plus) and taking into account a forecast

NOISE REDUCTION

based upon the Renewable Energy Sources Act subsidy.

NOISE REMEDIATION AND PREVENTION			
IN GERMANY	2021	2020	2019
NOISE REMEDIATION (EXISTING NETWORK)			
Noise barriers completed (km)	44.2	75.1	53.4
Homes with passive measures	1,820	1,485	1,628
Track kilometers noise remediated in total as of Dec 31 (km)	2,110	2,039	1,844
Noise remediation areas relieved by noise prevention (km)	52.1	49.9	49.9
NOISE PREVENTION (NEW CONSTRUCTION AND EXPANSION LINES)			
Noise barriers completed (km)	41.2	18.4	59.7
Homes with passive measures	590	1,173	2,261







RESOURCE CONSERVATION

VOLUME OF WASTE BY TYPE OF DISPOSAL	2021	2020	2019
Total waste (thousand t)	8,830	8,134	11,288
Recycling rate (%)	96.2	95.6	97.7
Share of thermal recovery (%)	1.2	1.4	1.0
Share of disposal (%)	2.6	3.1	1.4
Share of hazardous waste (%)	5.4	5.7	3.4

Period Oct 1 to Sep 30.

Excluding DB Arriva. Includes only DB Cargo AG from the DB Cargo business unit.

Ratings

					Ratings	
CREDIT RATINGS DB A	ıG	First issued	Last update	Short- term	Long- term	Outlook
Moody's		May 16, 2000	Oct 19, 2021	P-1	Aa1	negative
S&P Global Ratings	i	May 16, 2000	Jun 11, 2020	A - 1+	AA- negat	
ESG RATINGS	2021	2020	2019	Last update		Scale
CDP (climate rating)	А	A	Α	Dec 2021	A to	
EcoVadis	61	61	59	Oct 2020	The best 1% (75 - 100 The best 5% (67 - 74 The best 25% (56 - 66 The best 50% (47 - 55	
ISS ESG	C+	B-	B-	Dec 2021		to D-/1.00
MSCI ¹⁾	A	A	A	Dec 2021	Leade Aver	r (AA-AAA) age (BB-A) rd (CCC-B)
Sustainalytics ²⁾	19.7	19.5	25.7	Aug 2021	negligil lo mediur hig	assessment: ble (0-10), w (10-20), m (20-30), h (30-40), e (40-100)
					limite	advanced (60–100) st (50–59) ed (30–49)
V.E	52	46	44	Sep 2021	W	eak (0-29)

Alphabetical order.

¹⁾ In February 2022, MSCI raised DB Group's ESG rating to "AA".

²⁾ In February 2022, Sustainalytics adjusted the ESG risk of DB Group to 24.4 (medium risk).







Overview passenger transport

	2021	2020	± absolute	±%
PERFORMANCE FIGURES				
Passengers (million)	2,931	2,866	+65	+2.3
Passengers per day (million)	8.0	7.8	+0.2	+2.6
RAIL				
Passengers (million)	1,413	1,499	- 86	- 5.7
DB Long-Distance	81.9	81.3	+0.6	+ 0.7
DB Regional	1,121	1,215	- 94	-7.7
DB Arriva	209.8	202.0	+7.8	+3.9
Passengers in Germany (million)	1,203	1,297	- 94	-7.2
Passengers per day (million)	3.87	4.10	-0.23	- 5.6
DB Long-Distance	0.22	0.22	-	_
DB Regional	3.07	3.32	- 0.25	-7.5
DB Arriva	0.57	0.55	+ 0.02	+3.6
Volume sold (million pkm)	50,831	51,933	- 1,102	- 2.1
DB Long-Distance	24,762	23,542	+1,220	+ 5.2
DB Regional	21,407	23,897	- 2,490	-10.4
DB Arriva	4,663	4,494	+169	+3.8
Volume produced (million train-path km)	680.3	677.8	+2.5	+0.4
DB Long-Distance	144.4	141.7	+ 2.7	+1.9
DB Regional	426.7	424.8	+1.9	+0.4
DB Arriva	109.2	111.3	- 2.1	-1.9
Other	0.0	0.0	-	_
Trains per day 1)	23,505	22,335	+1,170	+5.2
DB Long-Distance	1,537	1,425	+ 112	+7.9
DB Regional	21,968	20,910	+1,058	+ 5.1
BUS				
Passengers (million)	1,518	1,367	+ 151	+11.0
Volume sold 1) (million pkm)	4,523	4,207	+316	+7.5
DB Long-Distance	-	48.3	- 48.3	-100
DB Regional	4,515	4,151	+364	+8.8
Other	8.3	8.2	+0.1	+1.2
Volume produced (million bus km)	1,432	1,388	+ 44	+3.2
PUNCTUALITY (%)				
Rail passenger transport in Germany	93.8	95.2	-1.4	-
DB Long-Distance	75.2	81.8	- 6.6	_
DB Regional	94.3	95.6	-1.3	-
DB Arriva (rail)	93.5	92.3	+1.2	-

¹⁾ Excluding DB Arriva.







	2021	2020	± absolute	±%
ROLLING STOCK				
ICE fleet (trains)	341	315	+26	+8.3
Multiple units 1)	5,123	5,072	+51	+1.0
S-Bahn (metro) d.c.	889	887	+2	+0.2
S-Bahn (metro) a.c.	1,087	1,068	+19	+1.8
Diesel multiple units	1,656	1,667	- 11	- 0.7
Rail buses	3	3	-	-
Electric multiple units	1,437	1,396	+ 41	+ 2.9
Trams	51	51	-	-
Locomotives	948	1,021	-73	- 7.1
DB Long-Distance ²⁾	372	387	- 15	- 3.9
DB Regional	556	614	- 58	- 9.4
DB Arriva	18	18	-	_
Other	2	2	-	-
Passenger cars 3)	4,168	4,492	- 324	-7.2
DB Long-Distance	2,137	2,297	- 160	-7.0
DB Regional	1,958	2,122	- 164	-7.7
DB Arriva	73	73	_	_
Seats (rail) (thousand)	1,362	1,358	+4	+ 0.3
DB Long-Distance	269	254	+15	+5.9
DB Regional	949	964	- 15	-1.6
DB Arriva	142	138	+4	+ 2.9
Other	2	2	-	-
Buses 4)	25,525	26,411	- 886	- 3.4
DB Regional	9,803	9,985	- 182	-1.8
DB Arriva	15,676	16,380	-704	- 4.3
Other	46	46	_	_
Automobiles (Flinkster) 5)	4,518	4,263	+ 255	+6.0
thereof electric vehicles	345	423	-78	- 18.4
Automobiles (CleverShuttle)	110	91	+19	+20.9
Automobiles (ioki)	253	189	+ 64	+33.9
Call a Bike	13,018	16,317	- 3,299	- 20.2
thereof e-Call a Bike	586	544	+ 42	+7.7
OTHER				
Automatic ticketing machines	5,732	5,847	- 115	- 2.0
DB Regional	460	469	- 9	-1.9
Combined ticketing machines	5,272	5,378	-106	- 2.0
BahnCards (thousand)	4,558	4,833	- 275	- 5.7
BahnCard 100	36.2	41.0	- 4.8	- 11.7
BahnCard 50	1,215	1,318	-103	-7.8
BahnCard 25	3,306	3,473	-167	- 4.8
Participants BahnBonus program (thousand)	4,813	4,845	-32	- 0.7
1) Including ICET ICE2 and ICE 4	6) DD Crows or			

¹⁾ Including ICE T, ICE 3 and ICE 4.

²⁾ Including ICE 1 and ICE 2 power cars.

³⁾ Including ICE cars.

⁴⁾ DB Group and externally owned stock.

⁵⁾ Vehicles of the Flinkster network in Germany, Austria and Italy.







	2021	2020	± absolute	±%
PERFORMANCE FIGURES				
RAIL				
Passengers (million)	81.9	81.3	+0.6	+ 0.7
ICE	57.2	55.0	+2.2	+4.0
Intercity/EC	23.0	24.8	-1.8	-7.3
Other products	1.7	1.5	+0.2	+13.3
Passengers per day (million)	0.22	0.22	-	-
Volume sold (million pkm)	24,762	23,542	+1,220	+ 5.2
ICE	19,572	18,153	+1,419	+7.8
Intercity/EC	5,131	5,333	- 202	- 3.8
Other products	59	56	+3	+ 5.4
Volume produced (million train-path km)	144.4	141.7	+2.7	+1.9
Mean travel distance (km)	302.3	289.6	+12.7	+ 4.4
thereof ICE	342.2	330.1	+12.1	+3.7
thereof Intercity/EC	223.1	215.0	+8.1	+3.8
Load factor (%)	31.4	30.7	+ 0.7	-
Trains per day	1,537	1,425	+112	+7.9
BUS				
Passengers (million)	-	0.2	- 0.2	- 100
Volume sold (million pkm)	-	48.3	- 48.3	- 100
FINANCIAL FIGURES				
Total revenues (€ million)	2,911	2,879	+32	+1.1
thereof external revenues	2,792	2,753	+39	+1.4
EBITDA adjusted (€ million)	- 1,434	- 1,337	- 97	+7.3
EBIT adjusted (€ million)	- 1,790	-1,681	-109	+ 6.5
Gross capital expenditures (€ million)	1,507	1,290	+217	+16.8
FURTHER KEY FIGURES				
Punctuality rail (%)	75.2	81.8	- 6.6	-
Customer satisfaction (SI)	77.8	80.2	- 2.4	-
Employees as of Dec 31 (FTE)	18,790	18,794	-4	-
Employees (annual average) (FTE)	18,961	18,332	+629	+3.4
Employee satisfaction (SI)	-	3.9	-	-
Share of women as of Dec 31 (%)	26.9	27.3	- 0.4	-
Sickness absence rate (%)	6.0	5.8	+0.2	-
Specific end-energy consumption compared to 2006 (based on pkm) (%)	+16.8	+18.9	-2.1	_
ROLLING STOCK				
Locomotives	210	225	- 15	- 6.7
Electric locomotives	180	195	- 15	-7.7
Diesel locomotives	30	30	_	-
Passenger cars	1,174	1,307	- 133	- 10.2
Intercity/EC				
(including restaurant cars)	904	1,037	- 133	- 12.8
Double-deck cars (Intercity 2)	270	270		
INTERCITY 2/KISS				
Trains	17	9	+8	+ 88.9
Rail cars	34	18	+16	+ 88.9
Trailer cars	50	18	+32	-







	2021	2020	± absolute	±%
ICE fleet (trains)	341	315	+26	+8.3
ICE 1				
Trains	58	58		
Power cars Power cars	116	116		
Intermediate cars	696	696		
1st class cars	191	191		
2nd class cars	447	447		
Restaurant cars	58	58		
ICE 2				
Trains	44	44	-	-
Power cars	46	46	-	-
Driving trailers	45	45	-	-
Intermediate cars	264	264	-	-
1st class cars	88	88	-	-
2nd class cars	132	132	-	-
Restaurant cars	44	44	-	-
ICE T				
Multiple units	70	67	+3	+4.5
Rail cars	269	260	+9	+3.5
End cars	140	136	+4	+2.9
Intermediate cars	59	56	+3	+5.4
ICE 3				
Multiple units	79	79	_	_
Rail cars	316	316	-	-
1st class cars	79	79	-	-
2nd class cars	237	237	_	_
Trailer cars	316	316	-	_
1st class cars	79	79	-	_
2nd class cars	158	158	-	_
Restaurant cars	79	79	-	_
ICE 4				
Multiple units	90	67	+23	+34.3
Rail cars	504	351	+153	+ 43.6
1st class cars	71	50	+ 21	+ 42.0
2nd class cars	433	301	+132	+ 43.9
Trailer cars	502	368	+ 134	+36.4
	502	368 117	+ 134 + 44	
1st class cars	161	117	+ 44	+37.6
1st class cars 2nd class cars	161 251	117 184	+ 44	+37.6 +36.4
1st class cars 2nd class cars	161 251	117 184	+ 44	+37.6 +36.4
1st class cars 2nd class cars Restaurant cars	161 251 90	117 184 67	+ 44 + 67 + 23	+37.6 +36.4 +34.3







DB Regional

	2021	2020	± absolute	± %
PERFORMANCE FIGURES				
Passengers (million)	1,540	1,604	- 64	- 4.0
Passengers per day (million)	4.22	4.38	- 0.16	-3.7
Volume sold (million pkm)	25,921	28,048	- 2,127	-7.6
RAIL				
Passengers (million)	1,121	1,215	- 94	-7.7
Passengers per day (million)	3.07	3.32	- 0.25	-7.5
Volume sold (million pkm)	21,407	23,897	- 2,490	-10.4
Volume produced (million train-path km)	426.7	424.8	+1.9	+0.4
Trains per day	21,968	20,910	+1,058	+5.1
Mean travel distance (km)	19.1	19.7	-0.6	-3.0
BUS				
Passengers (million)	418.9	388.8	+30.1	+7.7
Volume sold (million pkm)	4,515	4,151	+364	+8.8
Volume produced (million bus km)	482.8	456.7	+26.1	+5.7
FINANCIAL FIGURES				
Total revenues (€ million)	8,043	7,662	+381	+5.0
thereof external revenues	7,929	7,553	+ 376	+ 5.0
thereof concession fees	5,824	5,293	+ 531	+10.0
EBITDA adjusted (€ million)	218	184	+34	+18.5
EBIT adjusted (€ million)	- 417	- 451	+34	-7.5
Gross capital expenditures (€ million)	480	434	+ 46	+10.6
FURTHER KEY FIGURES				
Punctuality (rail) (%)	94.3	95.6	-1.3	-
Punctuality (bus) (%)	83.9	83.4	+ 0.5	-
Customer satisfaction (rail) (SI)	71.6	69.0	+2.6	-
Customer satisfaction (bus) (SI)	75	71	+4	-
Employees as of Dec 31 (FTE)	37,220	37,159	+61	+0.2
Employees (annual average) (FTE)	37,337	36,945	+ 392	+1.1
Employee satisfaction (SI)	-	3.8	-	-
Share of women as of Dec 31 (%)	17.0	16.9	+0.1	-
Sickness absence rate (%)	7.5	7.6	- 0.1	-
Specific end-energy consumption (rail) compared to 2006				
(based on pkm) (%)	+26.3	+13.2	+13.1	-
Specific end-energy consumption				
(bus) compared to 2006				
(based on bus km) (%)	- 2.5	- 1.4	- 1.1	
ROLLING STOCK				
RAIL				
Locomotives	556	614	- 58	- 9.4
Electric locomotives	452	506	- 54	-10.7
Diesel locomotives	104	108	-4	-3.7







	2021	2020	± absolute	±%
Multiple units	4,031	4,034	-3	- 0.1
S-Bahn (metro) d.c.	874	872	+2	+0.2
S-Bahn (metro) a.c.	1,087	1,068	+19	+1.8
Diesel multiple units	1,175	1,202	- 27	- 2.2
Rail buses	3	3	-	-
Electric multiple units	892	889	+3	+0.3
Rail cars	11,559	11,547	+12	+0.1
S-Bahn (metro) d.c.	1,978	1,973	+5	+0.3
S-Bahn (metro) a.c.	4,206	4,149	+ 57	+1.4
Diesel rail cars	2,435	2,494	- 59	- 2.4
Rail buses	3	3	-	-
Electric rail cars	2,937	2,928	+9	+0.3
Coaches	1,958	2,122	-164	-7.7
Double-deck cars	1,805	1,848	- 43	- 2.3
Other passenger cars (including baggage cars)	153	274	- 121	- 44.2
Seats	949,369	963,399	- 14,030	- 1.5
1st class cars	54,127	55,370	-1,243	- 2.2
2nd class cars (including folding seats)	895,242	908,029	- 12,787	- 1.4
BUS				
Buses	9,803	9,985	- 182	-1.8
DB stock	5,420	5,351	+69	+1.3
Externally owned stock	4,383	4,634	- 251	- 5.4

DB Arriva

	2021	2020	± absolute	± %
PERFORMANCE FIGURES				
Passengers (million)	1,308	1,179	+129	+10.9
Passengers per day (million)	3.58	3.22	+ 0.36	+ 11.2
RAIL				
Passengers (million)	209.8	202.0	+7.8	+3.9
Passengers per day (million)	0.57	0.55	+ 0.02	+3.6
Volume sold (million pkm)	4,663	4,494	+169	+3.8
Volume produced (million train-path km)	109.2	111.3	- 2.1	-1.9
BUS				
Passengers (million)	1,098	977.1	+121.2	+12.4
Volume produced (million bus km)	947.6	927.7	+19.9	+2.1
FINANCIAL FIGURES				
Total revenues (€ million)	4,069	3,990	+79	+2.0
thereof external revenues	4,067	3,988	+79	+2.0
EBITDA adjusted (€ million)	359	51	+308	-
EBIT adjusted (€ million)	-73	- 431	+358	- 83.1
Gross capital expenditures (€ million)	267	457	-190	- 41.6





	_			
	2021	2020	± absolute	±%
FURTHER KEY FIGURES				
Punctuality Rail (United Kingdom,				
Denmark, Sweden, the Netherlands,	02.5	02.2	.12	
Poland and Czech Republic) 1) (%)	93.5	92.3	+1.2	
Customer satisfaction bus and rail (United Kingdom) (SI)	77	80	-3	_
Employees as of Dec 31 (FTE)	43,189	46,008	- 2,819	- 6.1
Employees (annual average) (FTE)	44,187	47.180	- 2,993	- 6.3
Employee satisfaction (SI)		3.8		
Share of women as of Dec 31 (%)	13.6	14.7	-1.1	
Specific greenhouse gas emissions	15.0	17./		
rail compared to 2006				
(based on rail car units) (%)	- 17.3	-12.2	- 5.1	-
Specific greenhouse gas emissions				
bus compared to 2006	4/0	16.3	.43	
(based on bus km) (%)	- 14.9	-16.2	+1.3	
ROLLING STOCK				
RAIL	- 40			
Locomotives	18	18	-	
Diesel locomotives	18	18		
Multiple units	813	793	+20	+ 2.5
S-Bahn (metro) d.c.	15	15		
Diesel multiple units	458	442	+16	+3.6
Electric multiple units	289	285	+4	+1.4
Trams	51	51		
Rail cars	2,517	2,440	+77	+3.2
S-Bahn (metro) d.c.	30	30		
Dieselrailcars	1,299	1,251	+ 48	+3.8
Electric rail cars	1,137	1,108	+ 29	+2.6
Trams	51	51		
Coaches	73	73		
Intercity/EC	63	63		
Restaurant cars	4	4		
Other passenger cars (including baggage cars)	6	6		_
Seats	141,681	138,339	+3,342	+2.4
1st class cars	5,045	5,069	-24	- 0.5
2nd class cars	7,047	و00,0		- 0.5
(including folding seats)	136,636	133,270	+3,366	+ 2.5
BUS	-2-1,12-0	,		
Buses	15,676	16,380	-704	- 4.3
DB stock	15,050	15,759	-709	- 4.5
Externally owned stock	626	621	+5	+0.8

¹⁾ Change in method in UK Trains line of business in 2021, previous years' figures retroactively adjusted.







DEUT DEUT DEUT DEUT DEUT DEUT DEUT

	2021	2020	± absolute	±%
PERFORMANCE FIGURES				
Freight carried (million t)	226.5	213.1	+13.4	+ 6.3
thereof German subsidiaries	187.7	174.0	+13.7	+7.9
Volume sold (million tkm)	84,850	78,670	+6,180	+7.9
thereof German subsidiaries	60,324	56,224	+4,100	+7.3
Volume produced (million train-path km)	169.0	156.8	+12.2	+7.8
Trains per day	2,689	2,569	+120	+ 4.7
Mean transport distance (km)	374.6	369.3	+5.3	+1.4
Capacity utilization (t per train)	502.0	501.7	+0.3	+ 0.1
FINANCIAL FIGURES				
Total revenues (€ million)	4,487	4,119	+368	+8.9
thereof external revenues	4,195	3,854	+ 341	+8.8
EBITDA adjusted (€ million)	- 100	- 321	+ 221	- 68.8
EBIT adjusted (€ million)	- 481	-728	+ 247	- 33.9
EBIT margin (adjusted) (%)	- 10.7	- 17.7	+7.0	_
Gross capital expenditures (€ million)	525	452	+73	+16.2
FURTHER KEY FIGURES				
Punctuality (%)	69.5	76.9	-7.4	_
Customer satisfaction (SI)	70	68	+2	_
Employees as of Dec 31 (FTE)	30,057	30,052	+5	_
Employees (annual average) (FTE)	30,192	30,007	+185	+0.6
Employee satisfaction (SI)	-	3.9		_
Share of women as of Dec 31 (%)	12.0	11.5	+ 0.5	_
Sickness absence rate in Germany (%)	6.7	6.4	+0.3	_
Specific end-energy consumption				
compared to 2006 (based on tkm) (%)	- 23.2	- 23.1	- 0.1	-
Quiet active freight cars in Germany 1)				
as of Dec 31	59,582	60,180	- 598	-1.0
ROLLING STOCK				
Locomotives	2,566	2,552	+14	+ 0.5
Eletric locomotives	1,215	1,171	+ 44	+3.8
Diesel locomotives	1,351	1,381	- 30	- 2.2
Freight cars	80,517	78,167	+ 2,350	+3.0
thereof with whisper brakes	75,188	72,485	+2,703	+3.7
DB stock	70,755	70,603	+ 152	+0.2
Covered wagons	13,481	13,579	- 98	- 0.7
Open wagons	20,471	20,649	- 178	- 0.9
Flat wagons	36,282	35,856	+ 426	+1.2
Tank wagons	521	519	+2	+ 0.4
Leased wagons	1,182	1,017	+165	+16.2
Rented from third parties	10,056	8,192	+1,864	+ 22.8
Rented to third parties (-)	1,476	1,645	-169	-10.3

¹⁾ Excluding wagons rented from third parties.







	2021	2020	± absolute	± %
Transport capacity of freight cars				
(thousand t)	5,373	5,252	+121	+2.3
DB stock	4,539	4,561	- 22	- 0.5
Covered wagons	643	694	- 51	-7.3
Open wagons	1,271	1,328	- 57	-4.3
Flat wagons	2,611	2,525	+ 86	+3.4
Tank wagons	14	14		_
Leased wagons	84	73	+11	+15.1
Rented from third parties	825	704	+ 121	+17.2
Rented to third parties (-)	75	86	- 11	-12.8

DB Schenker

	-			
	2021	2020	± absolute	±%
PERFORMANCE FIGURES				
Shipments in land transport (million)	110.7	108.2	+ 2.5	+2.3
Air freight volume (export) (thousand t)	1,438	1,094	+ 344	+31.4
Ocean freight volume (export) (thousand TEU)	2,003	2,052	- 49	- 2.4
Warehouse space contract logistics (million m²)	8.4	8.8	- 0.4	- 4.5
FINANCIAL FIGURES				
Total revenues (€ million)	23,443	17,671	+5,772	+32.7
thereof external revenues	23,371	17,601	+ 5,770	+32.8
thereof land transport line of business	7,517	6,716	+801	+11.9
thereof air and ocean freight line of business	12,962	8,228	+4,734	+ 57.5
thereof contract logistics line of business	2,964	2,715	+ 249	+9.2
Gross profit margin (%)	31.2	35.2	- 4.0	-
EBITDA adjusted (€ million)	1,845	1,307	+538	+ 41.2
EBIT adjusted (€ million)	1,248	711	+ 537	+75.5
EBIT margin (adjusted) (%)	5.3	4.0	+1.3	-
Gross capital expenditures (€ million)	844	817	+ 27	+3.3
FURTHER KEY FIGURES				
Customer satisfaction (SI)	68	74	-6	-
Employees as of Dec 31 (FTE)	76,114	74,161	+1,953	+2.6
Employees (annual average) (FTE)	74,744	74,373	+ 371	+ 0.5
Employee satisfaction (SI)	-	3.9	-	-
Share of women as of Dec 31 (%)	36.5	36.3	+0.2	-
Sickness absence rate in Germany (%)	5.4	8.1	-2.7	_
Specific greenhouse gas emissions (land transport) compared to 2006 (based on tkm) (%)	- 31.6	- 26.0	- 5.6	_
Specific greenhouse gas emissions (air freight) compared to 2006 (based on tkm) (%)	- 17.4	- 15.9	-1.5	_
Specific greenhouse gas emissions (ocean freight) compared to 2006 (based on tkm) (%)	- 68.4	- 67.6	-0.8	







DE Netze Track

2021	2020	± absolute	± %
1,109	1,066	+43	+4.0
414.3	385.5	+28.8	+7.5
1,108	1,064	+ 44	+ 4.1
414.3	385.4	+28.9	+7.5
1.4	1.4	-	-
5,984	5,660	+324	+ 5.7
1,975	1,808	+167	+ 9.2
33.0	31.9	+1.1	_
1,010	1,086	-76	-7.0
334	409	- 75	- 18.3
19,969	19,437	+532	+2.7
9,718	10,454	- 736	-7.0
9,349	8,480	+869	+10.2
1,738	1,363	+ 375	+ 27.5
93.7	95.1	-1.4	
92.9	94.5	-1.6	
61	66	-5	
51,290	50,330	+ 960	+1.9
51,270	50,008	+1,262	+2.5
-	3.9	-	-
20.0	19.4	+0.6	
4.9	5.0	- 0.1	-
2,110	2,039	+71	+3.5
	1,109 414.3 1,108 414.3 1.4 5,984 1,975 33.0 1,010 334 19,969 9,718 9,349 1,738 93.7 92.9 61 51,290 51,270 - 20.0 4.9	1,109 1,066 414.3 385.5 1,108 1,064 414.3 385.4 1.4 1.4 5,984 5,660 1,975 1,808 33.0 31.9 1,010 1,086 334 409 19,969 19,437 9,718 10,454 9,349 8,480 1,738 1,363 93.7 95.1 92.9 94.5 61 66 51,290 50,330 51,270 50,008 - 3.9 20.0 19.4 4.9 5.0	1,109 1,066 +43 414.3 385.5 +28.8 1,108 1,064 +44 414.3 385.4 +28.9 1.4 1.4 - 5,984 5,660 +324 1,975 1,808 +167 33.0 31.9 +1.1 1,010 1,086 -76 334 409 -75 19,969 19,437 +532 9,718 10,454 -736 9,349 8,480 +869 1,738 1,363 +375 93.7 95.1 -1.4 92.9 94.5 -1.6 61 66 -5 51,290 50,330 +960 51,270 50,008 +1,262 - 3.9 - 20.0 19.4 +0.6 4.9 5.0 -0.1

¹⁾ UBB Usedomer Bäderbahn GmbH and Infra Silesia S.A., Rybnik/Poland.

²⁾ Non-Group and DB Group train operating companies.





	2021	2020	± absolute	± %
INFRASTRUCTURE 1)				
Length of line operated (km)	33,401	33,399	+2	-
thereof electrified	20,540	20,367	+173	+0.8
thereof DB Netze Track	33,288	33,286	+2	_
Standard gauge	33,395	33,393	+2	-
Other gauges	6	6	-	_
Length of all track (km)	60,928	60,969	- 41	- 0.1
thereof DB Netze Track	60,727	60,768	- 41	- 0.1
Switches and crossings	65,550	65,732	- 182	- 0.3
thereof DB Netze Track	65,221	65,399	- 178	- 0.3
Controlling signaling systems 2)	3,847	3,851	- 4	- 0.1
thereof DB Netze Track 2)	3,842	3,846	- 4	- 0.1
Systems for shunting	161	155	+6	+3.9
Mechanical interlockings	618	651	- 33	- 5.1
Electromechanical interlockings	274	279	-5	-1.8
Relay interlockings	1,202	1,224	- 22	-1.8
Electronic interlockings	1,433	1,369	+64	+ 4.7
Other ²⁾	159	173	- 14	- 8.1
Level crossings	13,675	13,698	- 23	- 0.2
thereof technically protected	9,736	9,656	+80	+0.8
thereof DB Netze Track	13,580	13,600	- 20	- 0.1
thereof technically protected	9,675	9,594	+ 81	+0.8
Noise protection walls (km)	1,995	1,921	+74	+3.9
Tunnels	745	747	-2	- 0.3
Subterranean	588	591	-3	- 0.5
Above ground	157	156	+1	+0.6
Total length of tunnels (km)	594.7	595.5	- 0.8	- 0.1
Length of longest tunnel (m)	10,779	10,779	-	-
Railway bridges	25,180	25,164	+16	+0.1
thereof DB Netze Track	25,163	25,147	+16	+ 0.1
Infrastructure sidings	2,314	2,329	- 15	- 0.6

¹⁾ Including Infra Silesia S.A., Rybnik/Poland and UBB Usedomer Bäderbahn GmbH.

²⁾ Previous years' figures adjusted.







DEUTSCHE BAHN GROU DB Netze Stations

	2021	2020	± absolute	±%
PERFORMANCE FIGURES				
Station stops (million)	158.8	155.4	+3.4	+ 2.2
thereof non-Group railways	46.1	44.2	+1.9	+4.3
DB Netze Stations	155.5	152.2	+3.3	+2.2
Other 1)	3.3	3.2	+0.1	+3.1
FINANCIAL FIGURES				
Total revenues (€ million)	1,285	1,258	+ 27	+ 2.1
thereof external revenues	520	525	-5	-1.0
thereof rental and lease revenues	302	332	- 30	- 9.0
EBITDA adjusted (€ million)	160	171	- 11	- 6.4
EBIT adjusted (€ million)	1	24	- 23	- 95.8
Capital employed as of Dec 31 (€ million)	3,321	3,149	+172	+ 5.5
Net financial debt as of Dec 31 (€ million)	746	1,600	- 854	- 53.4
Gross capital expenditures (€ million)	1,380	1,338	+ 42	+3.1
Net capital expenditures (€ million)	297	253	+ 44	+17.4
FURTHER KEY FIGURES				
Facilities quality (grade) 2)	2.77	2.83	-	-
Customer satisfaction traffic stations (passengers/visitors) (SI)	73	72	+1	_
Customer satisfaction traffic stations				
(TOCs and transport authorities) (SI)	69	68	+1	-
Customer satisfaction tenants (SI)	79	77	+2	_
Employees as of Dec 31 (FTE)	6,811	6,525	+286	+ 4.4
Employees (annual average) (FTE)	6,768	6,375	+393	+6.2
Employee satisfaction (SI)	-	4.0	-	-
Share of women as of Dec 31 (%)	44.1	44.2	- 0.1	-
Sickness absence rate (%)	5.2	5.5	- 0.3	-
Absolute primary energy consumption (stations) compared to 2010 (%)	- 27.4	- 25.7	-1.7	_
INFRASTRUCTURE				
Passenger stations	5,693	5,691	+2	_
DB Netze Stations	5,399	5,397	+2	_
Other 1)	294	294	-	_

¹⁾ DB RegioNetz Infrastruktur GmbH and UBB Usedomer Bäderbahn GmbH.

²⁾ Preliminary figures.







	2021	2020	± absolute	± %
PERFORMANCE FIGURES				
Traction current (16.7 Hz and direct current) (GWh)	7,445	7,263	+182	+2.5
Traction current pass-through (16.7 Hz) (GWh)	2,281	1,985	+296	+14.9
Stationary energy (50 Hz and 16.7 Hz) (GWh)	14,070	14,063	+7	-
Diesel fuel (million l)	389.3	385.7	+3.6	+0.9
FINANCIAL FIGURES				
Total revenues (€ million)	3,366	2,724	+ 642	+23.6
thereof external revenues	1,808	1,297	+ 511	+39.4
EBITDA adjusted (€ million)	254	91	+163	-
EBIT adjusted (€ million)	169	5	+164	_
Capital employed as of Dec 31 (€ million)	1,169	1,026	+143	+13.9
Net financial debt as of Dec 31 (€ million)	773	608	+165	+27.1
Gross capital expenditures (€ million)	340	273	+ 67	+ 24.5
Net capital expenditures (€ million)	66	51	+15	+29.4
FURTHER KEY FIGURES				
Supply reliability 1) (%)	99.99	99.99	-	-
Customer satisfaction (SI)	79	77	+2	_
Traction current and diesel (SI)	77	71	+6	-
Electricity and gas plus (Group customers) (SI)	80	76	+4	_
Electricity and gas plus (non-Group customers) (SI)	80	85	-5	_
Employees as of Dec 31 (FTE)	1,900	1,861	+39	+2.1
Employees (annual average) (FTE)	1,892	1,821	+71	+3.9
Employee satisfaction (SI)	-	4.0	-	-
Share of women as of Dec 31 (%)	13.9	14.4	- 0.5	-
Sickness absence rate (%)	3.3	3.4	- 0.1	-
Share of renewable energies in the DB traction current mix (%)	62.4	61.4	+1.0	_
INFRASTRUCTURE				
Traction current grid (km)	7,936	7,936	-	-
Power, converter and				
transformer stations	53	52	+1	+1.9
Transformer substations	187	187	-	
Rectifiers	117	117		
Transformer stations	1,808	1,775	+33	+1.9
Gas stations	185	184	+1	+ 0.5
Mean voltage networks with transformer stations	171	173	-2	- 1.2
Train preheating plants	161	160	+1	+0.6

¹⁾ Preliminary figures (not rounded).







DEUTSCHE BAHN GROUP > FACTS & FIGURES 202 10-YEAR SUMMARIES

Rail performance figures

	2021	2020	2019	2018
PASSENGER TRANSPORT				
Passengers (million)	1,413	1,499	2,603	2,581
DB Long-Distance	82	81	151	148
Regional transport (DB Regional and other)	1,121	1,215	1,972	1,940
Regional transport (DB Arriva)	210	202	480	494
Volume sold (million pkm)	50,831	51,933	98,402	97,707
DB Long-Distance	24,762	23,542	44,151	42,827
Regional transport (DB Regional and other)	21,407	23,897	41,634	41,880
Regional transport (DB Arriva)	4,663	4,494	12,617	12,999
FREIGHT TRANSPORT				
Freight carried (million t)	226.5	213.1	232.0	255.5
Volume sold (million tkm)	84,850	78,670	85,005	88,237
INFRASTRUCTURE				
Train kilometers on track infrastructure				
(million train-path km)	1,109	1,066	1,090	1,086
thereof non-Group railways	414	386	368	349

Employees

	2021	2020	2019	2018
FULL-TIME EMPLOYEES (FTE)				
Annual average	323,605	321,889	322,378	316,901
As of Dec 31	323,716	322,768	323,944	318,528
NATURAL PERSONS (NP)				
Annual average	337,129	335,646	335,842	329,606
As of Dec 31	336,990	336,278	337,911	331,568





2012	2013	2014	2015	2016	2017	
2,152	2,235	2,254	2,251	2,365	2,564	
131	131	129	132	139	142	
1,844	1,885	1,902	1,883	1,883	1,933	
178	219	223	236	343	488	
88,433	88,746	88,407	88,636	91,651	95,854	
37,357	36,777	36,102	36,975	39,516	40,548	
43,448	43,660	43,667	42,681	40,905	41,972	
7,628	8,309	8,638	8,980	11,230	13,334	
398.7	390.1	329.1	300.2	277.4	271.0	
105,894	104,259	102,871	98,445	94,698	92,651	
1,039	1,035	1,044	1,054	1,068	1,073	
231	247	261	290	322	331	
2012	2013	2014	2015	2016	2017	
286,237	293,765	296,094	297,170	302,204	308,671	
287,508	295,653	295,763	297,202	306,368	310,935	
207.470	20/ 002	207.200	200.007	242.220	222 //2	
297,179	304,993	307,309	308,097	313,338	322,443	
299,347	306,919	306,966	308,373	318,332	323,381	-







DEUTSCHE BAHN GROUP Statement of income

€ million	2021	2020	2019	2018	
Revenues	47,075	39,901	44,430	44,065	
Inventory changes and internally produced and					
capitalized assets	3,884	3,564	3,166	3,091	
Overall performance	50,959	43,465	47,596	47,156	
Other operating income	5,901	3,439	3,030	2,998	
Cost of materials	- 28,419	- 22,757	- 22,262	- 22,258	
Personnel expenses	- 19,219	- 18,297	-18,152	- 17,301	
Depreciation and impairments 1)	-3,804	- 5,372	- 3,671	- 2,688	
Other operating expenses 1)	- 5,716	- 5,235	- 5,157	-6,088	
Operating profit/loss (EBIT)	- 298	- 4,757	1,384	1,819	
Result from investments accounted for using the	10				
equity method	-10	- 21	-12	12	
Net interest income 1)	- 528	- 615	- 655	- 645	
Other financial result	48	- 91	- 36	- 14	
Financial result	- 490	- 727	- 703	- 647	
Profit/loss before taxes on income	-788	- 5,484	681	1,172	
Taxes on income	- 123	- 223	-1	- 630	
Net profit/loss for the year	- 911	- 5,707	680	542	
Dividend payment (for previous year)	-	650	650	450	

¹⁾ Limited comparability to previous years' figures from 2019 onwards due to IFRS 16 effect (inclusion of leasing activities).

Operating profit figures/ Key economic performance indicators

€ million	2021	2020	2019	2018	
EBITDA adjusted 1)	2,287	1,002	5,436	4,739	
EBIT adjusted	- 1,552	- 2,903	1,837	2,111	
Capital employed as of Dec 311)	43,020	41,764	42,999	36,657	
Return on capital employed (ROCE) 1) (%)	-3.6	-7.0	4.3	5.8	
Redemption coverage (%)	4.3	0.8	15.3	17.6	
Gearing ¹⁾ (%)	274	404	162	144	
Net debt/EBITDA 1) (multiple)	15.4	36.8	5.6	4.8	

¹⁾ Limited comparability to previous years' figures from 2019 onwards due to IFRS 16 effect (inclusion of leasing activities).







2017	2016	2015	2014	2013	2012
42,693	40,557	40,403	39,728	39,107	39,296
2,900	2,741	2,699	2,694	2,649	2,614
45,593	43,298	43,102	42,422	41,756	41,910
2,954	2,834	2,772	2,824	2,853	3,443
- 21,457	- 20,101	- 20,208	- 20,250	- 20,414	- 20,960
-16,665	- 15,876	- 15,599	- 14,919	- 14,383	- 13,817
- 2,847	- 3,017	- 4,471	- 3,190	-3,228	- 3,328
- 5,890	- 5,677	- 5,750	- 5,057	- 4,817	- 4,719
1,688	1,461	- 154	1,830	1,767	2,529
14	33	22	8	3	14
-704	- 772	- 800	- 898	- 879	-1,005
-30	-16	0	-3	- 15	-13
-720	- 755	- 778	- 893	- 891	-1,004
968	706	- 932	937	876	1,525
- 203	10	- 379		- 227	- 66
765	716	- 1,311	988	649	1,459
600	850	700	200	525	525

2017	2016	2015	2014	2013	2012
4,930	4,797	4,778	5,110	5,139	5,601
2,152	1,946	1,759	2,109	2,236	2,708
35,093	33,066	33,459	33,683	33,086	32,642
6.1	5.9	5.3	6.3	6.8	8.3
18.7	18.1	19.0	20.3	20.8	22.2
131	139	130	112	110	109
4.5	4.6	4.3	4.0	3.9	3.7







Cash flow/capital expenditures

€ million	2021	2020	2019	2018
Cash flow from operating activities 1)	3,900	1,420	3,278	3,371
Gross capital expenditures 1)	15,387	14,402	13,093	11,205
Net capital expenditures 1)	6,342	5,886	5,646	3,996

¹⁾ Limited comparability to previous years' figures from 2019 onwards due to IFRS 16 effect (inclusion of leasing activities).

Balance sheet

AS OF DEC 31 / € million	2021	2020	2019	2018	
Non-current assets 1)	56,149	52,964	53,213	46,646	
thereof property, plant and equipment and intangible assets 1)	52,487	49,994	50,485	44,487	
thereof deferred	22,107				_
tax assets	1,305	1,164	1,246	1,032	
Current assets	15,694	12,471	12,615	11,881	
thereof cash and cash equivalents	4,591	3,411	3,993	3,544	
Equity	10,621	7,270	14,927	13,592	
thereof hybrid capital	2,002	2,002	1,997	-	
Equity ratio 1) (%)	14.8	11.1	22.7	23.2	
Non-current liabilities 1)	39,631	37,686	32,820	29,104	
thereof financial debt 1)	30,322	27,070	23,977	20,626	
thereof pension obligations	5,031	6,517	5,354	4,823	
Current liabilities 1)	21,591	20,479	18,081	15,831	
thereof financial debt 1)	4,164	6,254	4,716	2,618	
Net financial debt 1)	29,107	29,345	24,175	19,549	
Total assets 1)	71,843	65,435	65,828	58,527	

¹⁾ Limited comparability to previous years' figures from 2019 onwards due to IFRS 16 effect (inclusion of leasing activities).







2017	2016	2015	2014	2013	2012
2,329	3,648	3,489	3,896	3,730	4,094
10,464	9,510	9,344	9,129	8,224	8,053
3,740	3,320	3,866	4,442	3,412	3,487
2017	2016	2015	2014	2013	2012
45,625	45,290	45,199	45,530	43,949	44,241
43,207	42,575	42,821	43,217	41,811	41,816
1,416	1,511	1,335	1,604	1,404	1,548
10,811	11,034	10,860	10,353	8,945	8,284
3,397	4,450	4,549	4,031	2,861	2,175
14,238	12,657	13,445	14,525	14,912	14,978
-	-	-	-	-	-
25.2	22.5	24.0	26.0	28.2	28.5
27,510	28,525	28,091	28,527	26,284	25,599
19,716	20,042	19,753	19,173	18,066	17,110
3,940	4,522	3,688	4,357	3,164	3,074
14,688	15,142	14,523	12,831	11,698	11,948
2,360	2,439	2,675	1,161	1,247	1,503
18,623	17,624	17,491	16,212	16,362	16,366
56,436	56,324	56,059	55,883	52,894	52,525







Strong Rail top targets

2021	2020	2019	2018	2017	2016	2015
81.9	81.3	150.7	147.9	142.2	139.0	131.9
1,121	1,215	1,972	1,940	1,933	1,883	1,833
60,324	56,224	60,702	64,169	67,566	68,630	71,039
1,109	1,066	1,090	1,085	1,073	1,067	1,054
77.8	80.2	76.5	77.1	77.2	76.7	75.1
71.6	69.0	66.1	66.3	68.1	68.6	71.3
70	68	61	60	67		64
75.2	81.8	75.9	74.9	78.5	78.9	74.4
94.3	95.6	94.3	94.0	94.4	94.8	94.2
69.8	77.6	73.8	72.9	73.4	76.2	72.9
62.4	61.4	60.1	57.2	44.0	42.0	42.0
-	3.9		3.7	_	3.7	_
-3.6	-7.0	4.3	5.8	6.1	5.9	5.3
4.3	0.8	15.3	17.6	18.7	18.1	19.0
	81.9 1,121 60,324 1,109 77.8 71.6 70 75.2 94.3 69.8	81.9 81.3 1,121 1,215 60,324 56,224 1,109 1,066 77.8 80.2 71.6 69.0 70 68 75.2 81.8 94.3 95.6 69.8 77.6 62.4 61.4 - 3.9 -3.6 -7.0	81.9 81.3 150.7 1,121 1,215 1,972 60,324 56,224 60,702 1,109 1,066 1,090 77.8 80.2 76.5 71.6 69.0 66.1 70 68 61 75.2 81.8 75.9 94.3 95.6 94.3 69.8 77.6 73.8 62.4 61.4 60.1 - 3.93.6 -7.0 4.3	81.9 81.3 150.7 147.9 1,121 1,215 1,972 1,940 60,324 56,224 60,702 64,169 1,109 1,066 1,090 1,085 77.8 80.2 76.5 77.1 71.6 69.0 66.1 66.3 70 68 61 60 75.2 81.8 75.9 74.9 94.3 95.6 94.3 94.0 69.8 77.6 73.8 72.9 62.4 61.4 60.1 57.2 - 3.9 - 3.7 -3.6 -7.0 4.3 5.8	81.9 81.3 150.7 147.9 142.2 1,121 1,215 1,972 1,940 1,933 60,324 56,224 60,702 64,169 67,566 1,109 1,066 1,090 1,085 1,073 77.8 80.2 76.5 77.1 77.2 71.6 69.0 66.1 66.3 68.1 70 68 61 60 67 75.2 81.8 75.9 74.9 78.5 94.3 95.6 94.3 94.0 94.4 69.8 77.6 73.8 72.9 73.4 62.4 61.4 60.1 57.2 44.0 - 3.9 - 3.7 - -3.6 -7.0 4.3 5.8 6.1	81.9 81.3 150.7 147.9 142.2 139.0 1,121 1,215 1,972 1,940 1,933 1,883 60,324 56,224 60,702 64,169 67,566 68,630 1,109 1,066 1,090 1,085 1,073 1,067 77.8 80.2 76.5 77.1 77.2 76.7 71.6 69.0 66.1 66.3 68.1 68.6 70 68 61 60 67 - 75.2 81.8 75.9 74.9 78.5 78.9 94.3 95.6 94.3 94.0 94.4 94.8 69.8 77.6 73.8 72.9 73.4 76.2 62.4 61.4 60.1 57.2 44.0 42.0 - 3.9 - 3.7 - 3.7 -3.6 -7.0 4.3 5.8 6.1 5.9

¹⁾ Survey annually from 2017 onwards.

²⁾ The employee survey is conducted every two years.

³⁾ Limited comparability to previous years' figures from 2019 onwards due to IFRS 16 effect (inclusion of leasing activities).







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Service numbers

DB SERVICE NUMBER

+49-30-2 97-0 — Our service number gives you direct access to all of our telephone services (local rate charges apply). These services include general information, booking of train tickets, finding train times, our customer dialogue and our frequent traveler system (BahnCard).



Leisure and business travelers can find further contact information online.

SOCIAL MEDIA

DB Group

DB Group has an extensive presence on various social media channels: Facebook, Instagram, YouTube, TikTok, LinkedIn and Twitter.

Passenger transport

Our passenger transport is available on various social media channels for conversations, discussions, and for service and product questions: on Facebook, Instagram, Twitter and YouTube.

List of abbreviations

Bus km Bus kilometers

EC Eurocity

ESG Environmental, Social, Governance

FTE Full-time employees

GWh Gigawatt hour

ICE Intercity Express

IFRS International Financial Reporting Standards

NP Natural persons

Pkm Passenger kilometers

SI Satisfaction index

t Tons

TEU Twenty-foot equivalent unit

tkm Ton kilometers

Toc Train operating companies

V brake Composite brake shoes

FINANCIAL CALENDAR

July 28, 2022

Interim Results Press Conference, publication of the Integrated Interim Report January—June 2022

Investor Relations



March 30, 2023

Annual Results Press Conference, publication of the 2022 Integrated Report

2021 Integrated Report db.de/ib-e ►



SUSTAINABLE PRODUCTION



Paper from certified sustainable production.

The printing company is certified according to FSC® and PEFC standards. Each year, suitable audits are performed to review compliance with the strict rules in place for handling certified paper.





noral oil-free printing inks

This brochure was printed using mineral oil-free inks based on renewable raw materials.



Conserving resources.

Using no-process printing plates saves on development, cleaning and rubberizing after exposure. Chemicals and fresh water are no longer usec to wash the printing plates, and power consumption is being reduced.



Energy-efficient printing.

An energy management strategy has been implemented at the printing company and an energy audit was carried out in accordance with DIN EN 16247-1.

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